Carbon Reduction Plan

Supplier name: UK Road Services Ltd (company number 15116154)

Publication date: 23 July 2026

Commitment to achieving Net Zero

UK Road Services Ltd is committed to achieving Net Zero emissions across its UK operations by 2050.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: 1 April 2025 – 31 March 2026

Additional details relating to the Baseline Emissions calculations:

This is UK Road Services Ltd's first Carbon Reduction Plan; the baseline year is therefore the same as the current reporting year. Emissions have been calculated in accordance with the GHG Protocol Corporate Standard using an operational control boundary, and converted to tonnes of carbon dioxide equivalent (tCO2e) using the UK Government greenhouse gas conversion factors for company reporting.

Scope 1 reflects total recorded fleet and plant fuel consumption of 43,900 litres of diesel across the company's commercial fleet (3.5t traffic management vehicles and 18t impact protection vehicles); all plant and welfare equipment at the operating centre is fuelled from the same supply. The operating centre at Baynards Green, Bicester has no mains electricity supply, and the company accordingly has no Scope 2 emissions. Scope 3 figures for employee commuting, business travel, waste and upstream transportation are calculated from operational records and reasonable estimates appropriate to an SME, as permitted by the reporting standard. Downstream transportation and distribution is not applicable, as the company's services are delivered directly by its own fleet (reported under Scope 1).

EMISSIONS	TOTAL (tCO2e)
Scope 1	110.3
Scope 2	0 (no mains electricity supply at operating centre)
Scope 3 (Included Sources)	34.6 — comprising: upstream transportation and distribution 1.5; waste generated in operations 1.8; business travel 12.0; employee commuting 19.3; downstream transportation and distribution 0 (not applicable)
Total Emissions	144.9

Current Emissions Reporting

Reporting Year: 1 April 2025 – 31 March 2026

EMISSIONS	TOTAL (tCO2e)
Scope 1	110.3
Scope 2	0
Scope 3 (Included Sources)	34.6
Total Emissions	144.9

Emissions reduction targets

In order to continue our progress to achieving Net Zero, we have adopted the following carbon reduction targets.

We project that carbon emissions will decrease over the next five years to 116 tCO2e by the 2030/31 reporting year. This is a reduction of 20% against the baseline year. As the business expects to grow over this period, we will additionally track emissions intensity (tCO2e per £ of turnover) to ensure absolute growth does not mask underlying efficiency gains. Progress against these targets will be reported annually in updated versions of this Carbon Reduction Plan, published on our website.

Carbon Reduction Projects

Completed Carbon Reduction Initiatives

The following environmental management measures and projects have been completed or implemented since the baseline year, and will be in effect when performing relevant contracts:

- Fleet telematics (Radius) deployed across all commercial vehicles, enabling route optimisation, reduced idling, and monitoring of fuel-inefficient driving behaviour.
- Transition from an aged owned fleet to a contract-hire model, ensuring the fleet comprises current-generation Euro 6 / low-emission vehicles maintained to manufacturer standards throughout the vehicle lifecycle.
- Digital-first operations: cloud-based job management, payroll and accounting systems (paperless workflows), with head-office functions performed remotely, minimising office energy consumption and staff commuting.
- Strategic depot siting: our operating centre at Baynards Green, Bicester is deliberately located at the mid-point of the motorway corridor we serve, minimising yard-to-site travel distances and the associated fuel consumption across all works.
- Works planning that consolidates crew and vehicle movements to and from site, reducing dead mileage between the operating centre and works locations.
- Managed waste collection at the operating centre through a licensed national provider, with waste volumes monitored through regular scheduled collections.

Planned Carbon Reduction Initiatives

In the future we hope to implement further measures such as:

- Establishing two additional satellite yards at the northern and southern ends of our operating corridor, so crews and vehicles mobilise from the depot nearest each works location. This is expected to materially reduce fleet mileage per shift — the largest single driver of our Scope 1 emissions — as the business grows.

- Trialling hydrotreated vegetable oil (HVO) fuel across the 3.5t fleet as supply and cost allow, with potential Scope 1 reductions of up to 90% on litres substituted.
- Introducing electric or hybrid support vehicles for supervisory and crew transport roles as suitable models and charging infrastructure become viable.
- Assessing renewable energy options (solar with battery storage) if a powered supply is introduced at any operating centre, avoiding reliance on fossil-fuelled generation.
- Formal anti-idling and eco-driving policy for all operatives, supported by telematics league reporting.
- Annual measurement and publication of our carbon footprint, with emissions intensity tracked per £ of turnover to account for business growth.

Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard, and uses the appropriate Government emission conversion factors for greenhouse gas company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of the Supplier:

Louis Balcombe, Managing Director

Date: 23 July 2026